

Analysis of the Global TB Drug Market and Country-Specific Case Studies of TB Drug **Distribution Channels**

Overview of 1st and 2nd line TB Markets















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1st Line Drug Procurement: The Global Drug Facility



Many of the countries/organizations involved in DOTS source their drugs from the Global Drug Facility (GDF)

The GDF is . . .

- Organization that helps to facilitate the procurement of 1st line TB meds for DOTS expansion
- Started in 2001 by the Global Partnership to Stop TB
- Housed within the WHO and managed by the Stop TB Partnership Secretariat

GDF offers the following . . .

- In-kind grants of TB drugs for DOTS expansion
- Direct procurement of TB drugs
- List of pre-qualified manufacturers who produce high-quality, low cost TB drugs
- Technical support
- Standardized packaging and labeling



The customers of the GDF fall into one of two categories: direct purchasers and grantees



Direct purchasers

- In most cases, this purchaser is the national level Ministry of Health
- In countries in which the national level of government is not playing a strong role in governance, state ministries of health or other agencies (e.g., PIH, MSF) may serve as the primary purchaser in the country



Grantees

 Not technically purchasers per se but approach the GDF for inkind grants of TB drugs



Before a direct purchaser can procure drugs through the GDF, it must demonstrate that it is committed to implementing and expanding DOTS

<u>Criteria for GDF Direct Purchase Pre-approval</u>

Countries implementing the DOTS strategy in 90% or more of the population & NGOs supporting DOTS in these countries.

Countries or NGOs approved by the Global Drug Facility for a grant of free TB drugs.

Countries or NGOs approved for a grant for tuberculosis control by the Global Fund to fight AIDS, Tuberculosis & Malaria.

Organizations, donors and technical agencies supporting the above categories of countries or NGOs.

Alternative approval process for GDF direct purchase

GDF also accepts applications from countries/organizations that may not be pre-approved for DP

As long as these parties conform to DOTS and support the Stop TB Strategy, they may still be eligible for DP through the GDF

GDF reviews these applicants on a case by case basis

Example: Indonesia, India

Example: Albania, Georgia



GDF's major value proposition to customers are its prices, assurance of quality, and logistical support

Value Proposition of the GDF

- Reduced Prices: For countries that do not have local manufacturers and/or purchase low volumes of TB drugs, the GDF catalogue prices are often better than what they could negotiate independently in the global market
- Assurance of quality: GDF sets clear specifications around products, packaging, and labeling; screens suppliers; and batch tests orders
- <u>Logistical support:</u> GDF facilitates access to reliable procurement agents for countries who do not have the experience in or capacity to procure drugs on their own

Some of the highest TB-burden, high-volume purchasers are not working through the GDF

High TB Burden Countries

These 22 countries account for approximately 80% of global prevalence and incidence of TB

1.	India	12.	Russian	Federation*
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2. China* 13. Vietnam

3. Indonesia 14. Tanzania

4. Nigeria 15. Brazil*

5. Bangladesh 16. Uganda

6. Pakistan 17. Thailand

7. Ethiopia** 18. Mozambique

8. S Africa* 19. Zimbabwe

9. Philippines 20. Myanmar

10. Kenya 21. Afghanistan

11. DR Congo 22. Cambodiaa

Alternative forms of TB drug procurement:

- Local procurement leveraging in-country manufacturers for TB drugs (India, Indonesia, China, Brazil, South Africa)
- International bids run independently from the GDF (South Africa, Gulf States, Caribbean)



^{*}Do not purchase TB drugs through the GDF

^{**}GDF only supplies isoniazid

While the GDF is the chief gatekeeper/conduit of this procurement mechanism, it does not directly perform the procurement function per se

- GDF is a virtual organization that helps to link up key parties in the TB drug procurement process
- Serves as a screener and broker:
 - Identifies and brokers relationships with the agencies/organizations best suited to performing the TB drug procurement and distribution function
 - Introduces eligible countries to its contractual partners and the global drug procurement mechanism
 - Facilitates programs' access to an uninterrupted supply of speciallypriced, high-quality TB drugs
- According to its original prospectus, the GDF was meant to be <u>a</u>
 temporary organization that helps to initiate the global TB drug
 procurement mechanism and then ultimately exits when it is self sustaining--it is not clear if this is still true

Instead, it selects contractual partners on a competitive basis to perform the actual procurement and distribution

Who selects?

Who currently plays this role?

Procurement Services Agency

Selected by the GDF

UNDP-IAPSO*

Quality Control

Selected by the Procurement Agent Societe Generale de Surveillance (SGS) and Intertek

Suppliers

Pre-qualified by the GDF/WHO but selected by the Procurement Agent

Cadila, Lupin, Svizera Europe, Strides-Sandoz

Freight Forwarder

Preferably sub-contracted by the Procurement Agent

Kuehne-Nagel and Mahe Freight AS (subcontracted by UNDP-IAPSO)

Source: IMS Interviews.



The pricing and procurement of TB drugs is executed by the GDF's procurement agent, which is selected through a competitive bid process

GDF invites expressions of interest

 GDF issues an invitation for expressions of interest from potential procurement agents

Candidates submit preliminary application

- Procurement agents outline the following:
 - Experience in pharmaceutical procurement
 - Experience in issuing international competitive bids
 - Ability to maintain an internet based data collection and processing system
 - Ability to manage buffer stock

GDF issues request for proposals/bids

 Procurement agents who meet the minimum requirements are then asked to submit proposals to the GDF

Selection of Procurement Agent

 GDF selects the procurement agent based on its capabilities and mark-up

While UNDP-IAPSO has been the procurement agent, the GDF is currently in the process of reviewing bids for a new procurement agent



That procurement agent runs an international competitive bid (ICB) among suppliers whose manufacturing sites and products are pre-qualified

Two step pre-qualified of GDF suppliers/products

In order to qualify to participate in the GDF bids, <u>manufacturers</u> must meet a stringent set of criteria...

Manufacturing sites must, at a minimum, comply with Good Manufacturing Practices as assessed by WHO/PSM under the TB Pregualification Project

... In addition, the products that these manufacturers supply to the GDF must meet one of two conditions

Products manufactured must fall on one of the following

- Option 1: Fall on the List of Prequalified TB Drugs
- Option 2: Are assessed and approved via a product dossier by an expert WHO Procurement and Supply Management (PSM) committee

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Suppliers whose products are on the GDF's List of Prequalified TB Drugs are usually given preference

International Non- proprietary Name (INN)	Strength	Dosage form	Supplier	Manufacturing site	
Ethambutol	400mg	Tablet	Cadila Pharmaceuticals Ltd. Ahmedabad	Cadila Pharmaceuticals Ltd. Dholka, Ahmedabad	India
Pyrazinamide	400mg	Tablet	Cadila Pharmaceuticals Ltd. Ahmedabad	Cadila Pharmaceuticals Ltd. Dholka, Ahmedabad	India
Rifampicin/ Isoniazid/ Pyrazinamide/ Ethambutol	150/ 75/ 400/ 275mg	Tablet	Wyeth Pakistan Limited, Karachi	Wyeth Pakistan Ltd, Karachi	Pakistan
Rifampicin/ Isoniazid	150/ 75mg	Tablet	Lupin Ltd, Mumbai	Lupin Ltd, Aurangabad	India
Rifampicin/ Isoniazid/ Pyrazinamide/ Ethambutol	150/ 75/ 400/ 275mg	Tablet	Lupin Ltd, Mumbai	Lupin Ltd, Aurangabad	India
Rifampicin/ Isoniazid	300/ 150mg	Tablet	Sandoz Pty Ltd, Isando	Novartis SA (Pty) Ltd, Kempton Park	South Africa
Rifampicin/ Isoniazid	150/ 75mg	Tablet	Sandoz Pty Ltd	Novartis SA (Pty) Ltd Kempton Park Strides Arcolab Ltd, Bangalore	South Africa India
Rifampicin/ Isoniazid/ Pyrazinamide/ Ethambutol	150/ 75/ 400/ 275mg	Tablet	Sandoz Pty Ltd	Novartis SA (Pty) Ltd, Kempton Park Strides Arcolab Ltd Bangalore	South Africa India

Source: GDF website



When selecting the bid winners, the procurement agent then denotes a primary and secondary supplier for each product

TB Product	Unit	Supplier	Product Prequalification Status: Option I or II	Compliance with WHO GMP (as assessed under TB Prequalification Project): Yes/No
Rifampicin 150 mg / Isoniazid 75 mg / Pyrazinamide 400	box of 672 tablets in	PRIMARY: Svizera Europe BV	Option II	YES. Site: Svizera Private Labs Limited, Plot No D16/6, TTC Industrial Area, MIDC, Turbhe, Navi, Mumbai - 400 703, India
mg / Ethambutol 275 mg film coated tablets	24 blister sheets	SECONDARY: Sandoz Pty Ltd., Sector of Novartis	Option I	YES. Site: KRS Gardens, Suragajakanahalli, Indhawadi Cross, Annekal, Taluk, Bangalore 562, India

- The Award period for each product is specified in the Long Term Agreement (LTA)—the most recent LTA was awarded for April 2005-2006
- PRIMARY denotes approximately 65% of the annual supply award
- SECONDARY denotes approximately 35% of the annual supply award

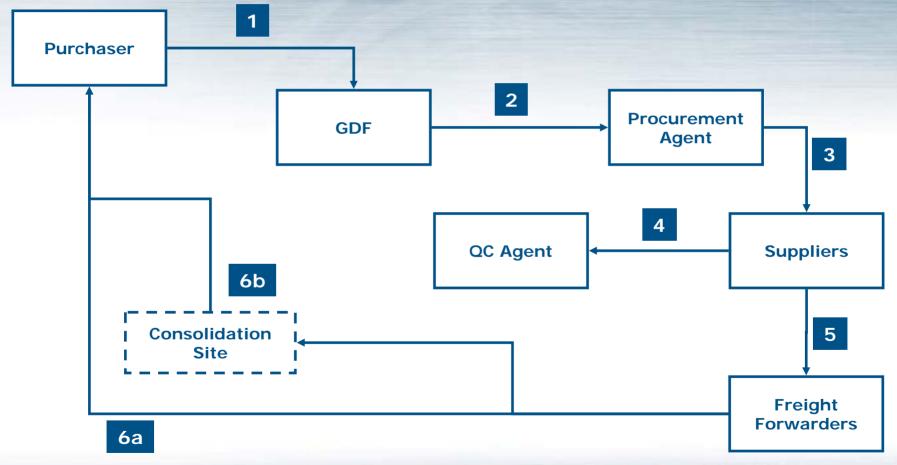


Prices of GDF products usually remain stable but may fluctuate depending on the results of the bid and tender process

- Since its inception, the cost of GDF-sourced treatment per patient has risen from \$12 to \$18
- The prices that the GDF lists in its catalogue are not guaranteed
- The fluctuation of prices offered by the GDF is due to:
 - Inherently changing outcomes of the competitive bidding process
 - Changes in the cost of goods for suppliers
 - Unexpected reliance on secondary suppliers due to shortages or inability of primary supplier to meet direct procurement needs

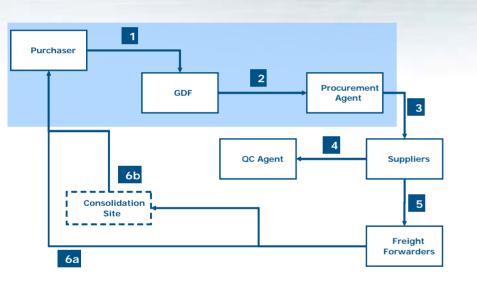


Ordering through the GDF Direct Procurement (DP) Mechanism is a multi-step process





The first step of this process is the confirmation of eligibility of countries for direct procurement

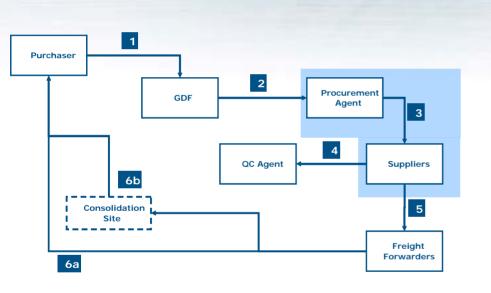


Steps 1 and 2: Application and confirmation of eligibility

- Purchasers (e.g., NGOs, national TB control programs) approach the GDF with requests for TB drugs
- GDF confirms the eligibility of purchasers and then forwards the order on its selected procurement agent



Next, the procurement agent places orders with the suppliers who have won the international competitive bid

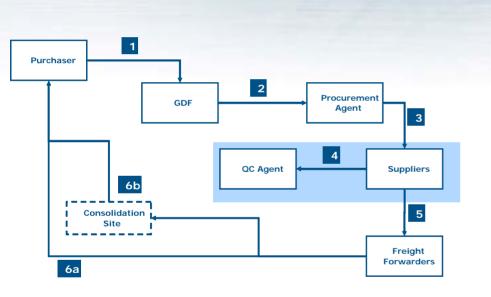


Step 3: Order placed with suppliers

- Majority of orders are forwarded to primary supplier named in the international competitive bid, which is run each year
- If necessary, the secondary supplier is used to provide additional volumes



Before products are picked up for shipment, suppliers are required to submit a sample of the product to GDF for quality control testing



Step 4: Quality Control and Assurance

- QC agent ensures that the product packaging and labeling meet the GDF standards
- QC lab tests the product itself
- All product orders must clear this step before being released for shipment



Quality assurance and control are coordinated by the quality assurance agent

GDF sets guidelines around products

 GDF formulates its guidelines/specific ations around products, packaging, and labeling

QC agent initiates quality control process

- Supplier notifies
 QC agent that an
 order is ready for
 assessment
- Agent sends a local agent to the supplier facility to check product packaging and labeling
- Local agent reports results back to QC agent

QC lab conducts testing of product

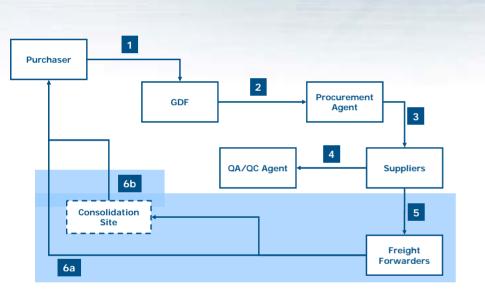
 Next, a sample of each product batch is sent to QC lab for testing

QC agent releases or continues to hold the order

 Once it is confirmed that an order meets all of GDF specifications, QA agent then notifies Procurement Agent to release the shipment to the freight forwarder



Once an order has been released, the freight forwarders contracted by the procurement agent pick up the product and transport it to its final destination



Steps 5 and 6: Shipment to the purchasing geography

- The procurement agent's freight forwarders pick up orders from the supplier facility and ship to one of the following to the purchaser
- Once the order has been shipped to a pre-specified destination, the distribution of drugs becomes the responsibility of the purchaser



After orders are picked up from the manufacturer facility, they are shipped via one of two routes

1

If the product(s) in the order are being sourced from one manufacturer...

Then the order is shipped directly to the purchasers

2

If the product(s) in the order are being sourced from more than one manufacturer...

Then all products are shipped to a consolidation point, where orders are assembled and then sent to the countries

Once orders
have been
received, the
GDF generally
conducts a
follow-up
assessment
4-6 months
afterwards to
ensure that
drugs are
being used
appropriately

In addition to conducting direct procurement, the GDF issues in-kind grants of TB drugs to certain countries' TB control programs

Eligibility requirements for GDF Grants

- Meets all eligibility requirements for direct procurement
- Annual per capita GNP under US\$ 3000
- National plan and budget for DOTS expansion to meet global targets
- Technical guidelines demonstrating commitment to meet global targets
- Annual report on DOTS performance (WHO TB collection form)
- Recent external national TB program review

- Countries that are approved for grants receive them for:
- A 3 year period if a regular grant
- A 1 year period if an emergency grant
- Countries and patient numbers approved in the most recent round of applications:
 - Afghanistan 37,580
 - Democratic People's Republic of Korea 106,600
 - Djibouti 6,500
 - Kyrgyzstan 15,700
 - Lesotho 26,146



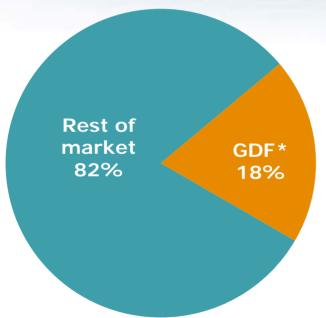
The procurement mechanism for GDF grants differs from the direct purchase mechanism in three ways

 When the GDF issues a grant, it agrees to The GDF tends to cover all costs of drug procurement including quality control, shipping to port source its TB drugs for grants from the of entry, etc. secondary supplier 1 Purchaser In the DP mechanism. 2 purchasers have the GDF UNDP-LAPSO option of specifying to 3 where they would like their orders shipped 4 SGS/Intertek **Suppliers** When a country/agency is receiving a GDF 5 Consolidation grant, however, the order is shipped to the Kuehne-Nagel country's port of entry and Mahe 6a Freight AS

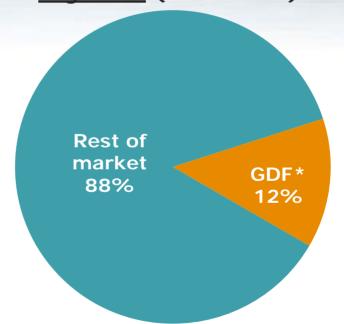


Given what we know about the global TB market and GDF's estimated value of TB drugs, the GDF supplies around 10- 15% of the global market for 1st line medicines

Worldwide 1st line TB Market: <u>Low End</u> (268M USD)



Worldwide 1st line TB Market: High End (424M USD)

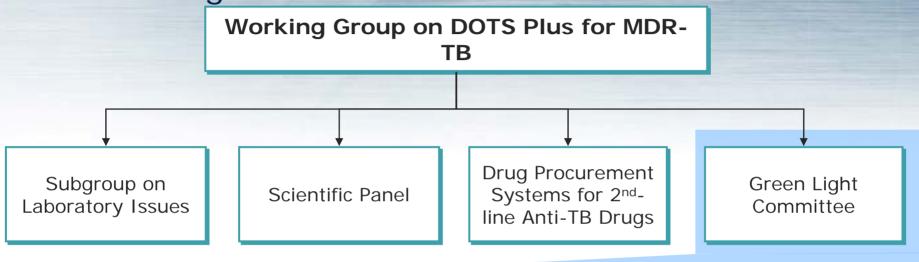


*The value of drugs supplied through the GDF (direct procurement and grants) was ~\$49.17M USD in 2005

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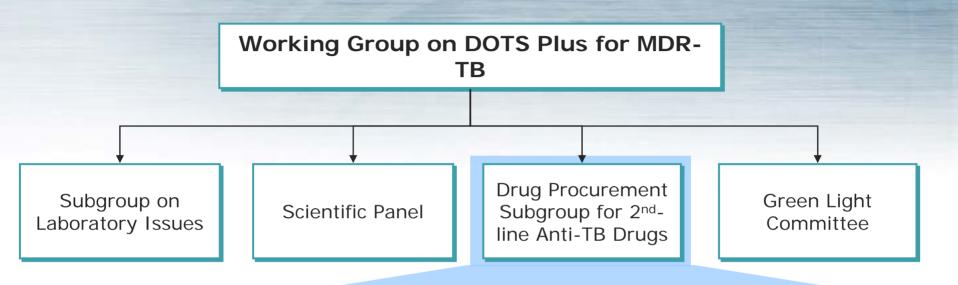
2nd Line Drug Procurement: The Green Light Committee The Green Light Committee (GLC), part of the Working Group on DOTS Plus, serves the global marketplace for MDR-TB drugs



- Meets 6 times/year to assess applications from DOTS-Plus pilot programs
- Determines whether or not the program is in compliance with the Guidelines for Establishing DOTS-Plus Pilot Projects for the Management of MDR-TB
- Provides access to GLC-negotiated prices for 2nd line anti-TB drugs to approved programs



Initially, the Drug Procurement Subgroup was responsible for the initial agreement with 2nd line TB drug manufacturers



- Party that negotiated the initial access to reduced-price 2nd line TB drugs
- MSF, acting on behalf of the Subgroup, sought out and initiated informal agreements with manufacturers of 2nd line TB drugs
- Subsequent agreements were formed by IDA, which was the procurement agent selected for 2nd line TB drugs



The GLC accepts applicants from any program, agency or organization that has the endorsement of its country's national TB program

- Pre-application steps
- Ensure that the DOTS strategy is in place and is functioning well
- Secure government commitment and adequate funding
- Develop a coordinated project management plan
- Provide adequate laboratory resources
- Devise a rational treatment strategy
- Develop an adequate information (data) management system
- Confirm that the drugs requested are registered in the country of the project
- Develop a drug management plan including transportation, registration, custom procedures, storage, distribution, monitoring and reporting



2nd Line Drug Procurement: GLC

In 2005, programs representing ~9,000 patients were approved by the GLC, with more than half in Peru

		Patients					Patients
Abkhazia	MSF	30		Nicaragua	GF		21
Costa Rica	NTP	24	1	Peru	PIH		800
Dominican Republic	GF	125			GF		5000
Estonia	NTP	200	2	Philippines	GF		750
Egypt	GF	75		Romania	GF		200
Honduras	GF	50		Orel	CDC	;	200
Haiti	PIH	60	3	Tomsk	GF		600
Jordan	NTP	45			PIH		400
Kyrgyzstan	GF	50		Syria	NTP		161
Lebanon	NTP	15		Uzbekistan	MSF		232
Moldova	GF	100					

MSF - Medecins Sans Frontieres

NTP - National TB Program

GF – Global Fund for AIDS, TB and Malaria

PIH – Partners in Health

30

Total number = 9,138



Applicants to the GLC must specify how many patients they plan to treat and the anticipated volume of 2nd line TB drugs they expect to purchase

Application must include:

- Location
- Size of patient cohort
- Anticipated start date and duration
- Time schedule for inclusion of patients during the pilot project
- List of all organizations involved
- Justification of the need for a DOTS plus pilot project
- · Must also facilitate a site visit, if requested

Projects are approved for a specific number of patients – if patient numbers are increased, the program must apply for expansion



GLC requires that products are pre-qualified, a process that limits the number of eligible manufacturers

	<u>Units</u>	Price (USD)	<u>Supplier</u>
Capreomycin, 1 gram powder for injection	1 vial	\$3.21	Eli Lilly
Cycloserine, 250 mg	100 cap	\$14.12	Eli Lilly
Cycloserine, 250 mg	100 cap bl	\$50.96	Macleods Daman Plant
Ethionamide, 250 mg	100 tab	\$10.21	Macleods Daman Plant
Amikacin 500 mg/2mL injection	100 amp	\$23.15	Gland Pharma Ltd. Pally Factory
Kanamycin, 1 gram powder for injection	50 vls	\$18.58	Panpharma
Ciprofloxacin, 250 mg	100 tab bl	\$2.12	Micro Labs Ltd. (Brown & Burke)
Ciprofloxacin, 500 mg	100 tab	\$3.81	Micro Labs Ltd. (Brown & Burke)
Ciprofloxacin, 500 mg	100 tab bl	\$3.80	Micro Labs Ltd. (Brown & Burke)
Ofloxacin, 200 mg	100 tab	\$3.49	Micro Labs Ltd. (Brown & Burke)
PAS acid sachet eq. to 4 gram aminosalicylic acid	30 sac	\$48.18	Jacobus Pharma Company Inc.
Prothionamide, 250 mg	100 tab	\$13.03	Fatol Arzneimitel
PAS sodium granules 60% (p-aminosalicylate sodium)	100 g	\$9.74	Macleods Daman Plant
Ofloxacin, 200 mg	60 tab	\$2.74	Macleods Daman Plant

Source: IDA Data



As a result, the GLC does not use bids to procure its drugs today; instead, it forms agreements with suppliers to fill the demand for 2nd line drugs

IDA initiates an agreement with a manufacturer

- IDA pre-qualifies manufacturers
- IDA approaches manufacturers who produce 2nd line TB drugs
- Forms agreement for reduced price 2nd line drugs
- Manufacturer may or may not specify a maximum volume of reduced price drugs that it will provide to the GLC

IDA submits orders to manufacturer

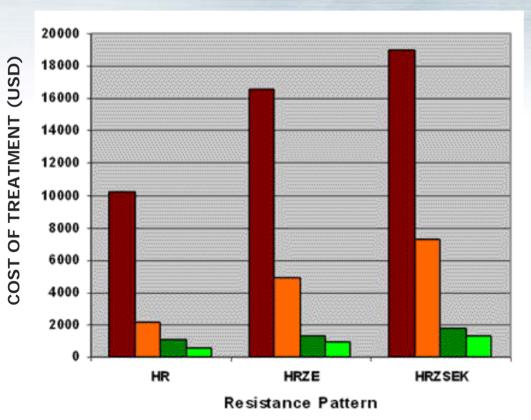
 When orders are submitted by GLCapproved pilot projects, the IDA submits to the manufacturers with whom it has relationships

IDA performs QC

 When an order is ready and sent to IDA by the manufacturer, the IDA checks the product packaging and labeling and tests batches of the product



Still, prices of 2nd line drugs procured through the GLC are significantly lower than those procured separately by countries/agencies









The IDA Foundation (IDA) is currently the procurement agent for the GLC*

1st line through GDF

2nd line through GLC

Procurement Agent

UNDP-IAPSO

IDA

Quality Control

Societe Generale de Surveillance (SGS) and Intertek (subcontracted by UNDP/IAPSO

IDA

Suppliers

Europe, Strides-Sandoz

Cadila, Lupin, Svizera

Lilly, Panpharma, Macleods, Brown Burke, Jacobus

Freight Forwarder

Kuehne-Nagel and Mahe Freight AS (subcontracted by UNDP/IAPSO)

Conducted/sub-contracted by the IDA

Source: IMS interviews; GDF web-site; IDA web-site



^{*} At the time of writing of this report, the IDA was the procurement agent for the GLC. A tender is currently open for procurement agents.

Under its current contract, the IDA plays an integral role throughout the process

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Supply

- Starts with WHO eligible list of manufacturers and drugs
- Pre-screens and identifies manufacturers based upon internal QA
- Negotiates prices with manufacturers producing drugs
- 2

Quality control and assurance

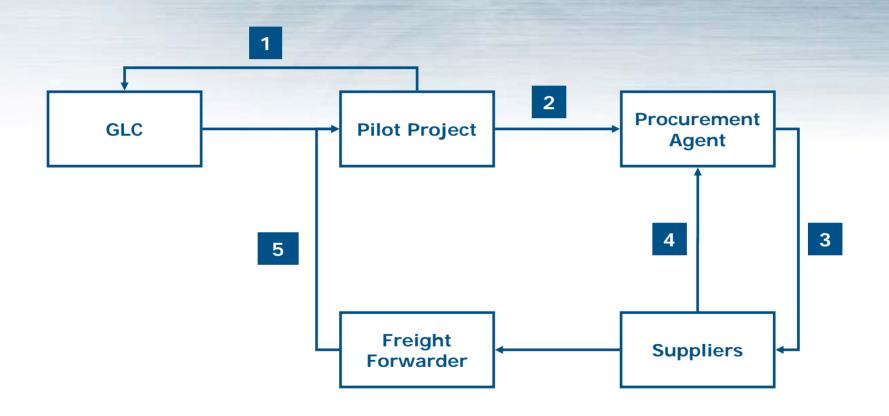
- Pre-screens potential manufacturers and approves manufacturing sites
- Approves products and conducts quality assurance and quality control of procured drugs
- Standardizes packing, labeling, and product information specifications for generics
- 3

Distribution

• Responsible for distributing to purchasers' port of entry or airport

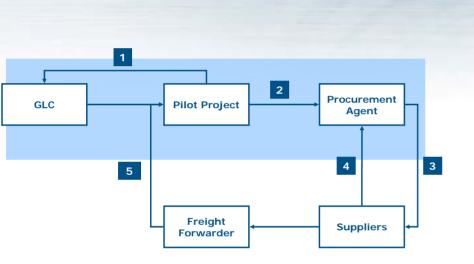


The GLC ordering process is also a multi-step process involving several key stakeholders





The first step of GLC procurement is the application process, which all potential purchasers must go through

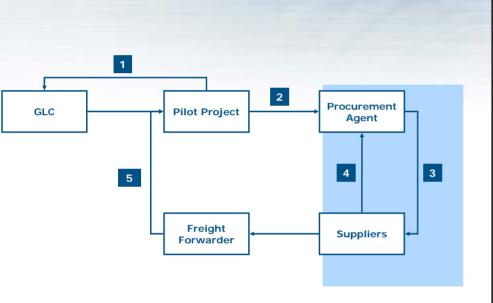


Steps 1 and 2: Application and Approval Process

- DOTS+ pilot projects submit applications to the GLC
- GLC reviews applications and decides whether or not to grant access to 2nd line TB drugs priced through GLC-negotiations
- of approved, the GLC issues a letter of approval to the applicant which outlines how many patients have been approved



Once GLC approval has been obtained, pilot projects are then allowed to place orders for drugs through the GLC's selected procurement agent

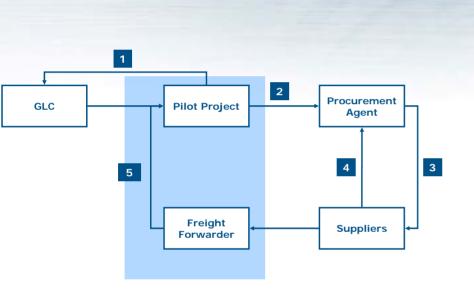


Steps 3 and 4: Drug Procurement and Quality Assurance/Control

- Pilot Projects then submit orders to the IDA for their projects
- IDA works with its network of suppliers to fill orders
- Once a supplier has filled an order, drugs are sent to the IDA warehouse
- IDA conducts a QA/QC assessment to ensure the product meets quality standards



After the quality of an order has been confirmed, a freight forwarder—contracted by the IDA—picks it up for transportation



Step 5: Shipment of Drugs to Pilot Project

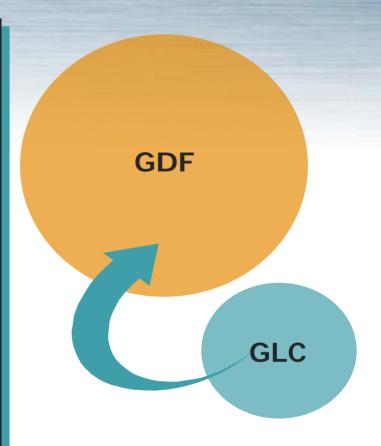
- Once an order has cleared QA/QC assessment, it is shipped out from the IDA warehouse
- Orders are sent directly to the countries to a pre-specified location
- Once the order reaches that location, the distribution of the drugs becomes the responsibility of the pilot project



A number of changes will be taking effect in the GLC this year, one of which is the recently announced merger of the GLC and GDF

Details on the merger

- Initiated in part because the GLC had reached capacity to review applications and manage the procurement process
- · GLC will be folded under the GDF
- GDF will select the 2nd line TB drug procurement agent
- GLC will continue to review applications and grant access to the 2nd line TB drugs
- Currently the IDA remains the procurement agent for the GLC – a tender is currently open for a procurement services agent and is expected to be finalized by end of year





The GLC currently supplies a portion of the 2nd line TB drugs utilized globally

The GLC approved 9,138 patients for treatment in 2005



Using current estimates on the prevalence...

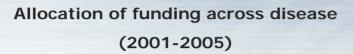
- New cases of MDR TB in 2000 was estimated at 273,000 (3.2% new cases)
- This only accounts for new cases prevalence could be much higher
- If we use this estimate and compare to the number of patients approved for treatment through the GLC in 2005 (9,138) it would represent <u>3.4% of total patients</u>
- To place this in context, there is some uncertainty around this number:
 - Epidemiology and case reporting for MDR-TB is less reliable
 - Prevalence figures include both treated and untreated patients
 - Some programs approved by GLC for a specific number of patients never purchased drugs

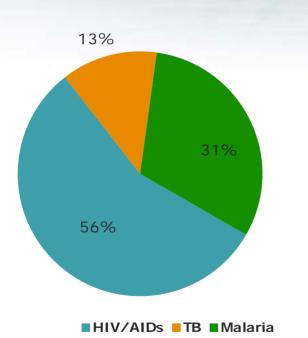


Funding

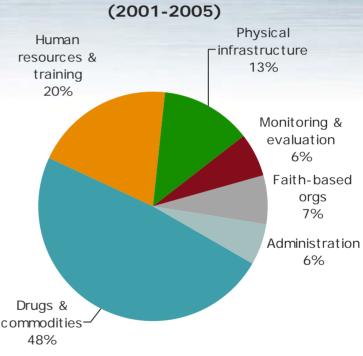


The Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) estimates that 13% of total funding is for TB, and about ½ of that amount is for drugs and commodities





Allocation of funding



Most GFATM funding (61%) goes to Sub-Saharan Africa

Recipients vary and include governments (51%), NGOs (24%) and other organizations



In 2005, GFATM contributed \$144 M total to the 22 highburden countries, comprising 17% of funding for NTPs*

High Burden Country	GFATM Funding	Percentage of total funding
India	12	21
China	19	14
Indonesia	25	43
Nigeria	8	47
South Africa		
Bangladesh	8	50
Pakistan	0.6	4
Ethiopia	5	70
Philippines	2	15
Kenya	3	21
DR Congo	8	40

High Burden Country	GFATM Fundin g	Percentage of total funding	
Russian Federation	29	8	
Viet Nam	2	18	
UR Tanzania	0.2	3	
Uganda	0.3	12	
Brazil	5	16	
Afghanistan			
Thailand	2	40	
Mozambique	6	67	
Zimbabwe	7	44	
Myanmar	2	59	
Cambodia	1	21	

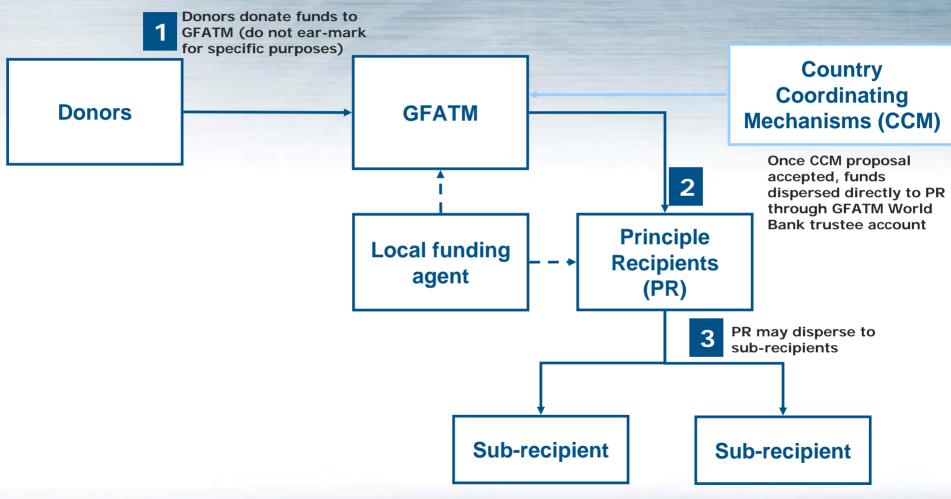
Total funding provided by GFATM to HBC's = \$144 M

Source: WHO Global Tuberculosis Control: surveillance, planning, financing (2006)

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*Total funding = \$831 M and does not include funding gap of \$141 M

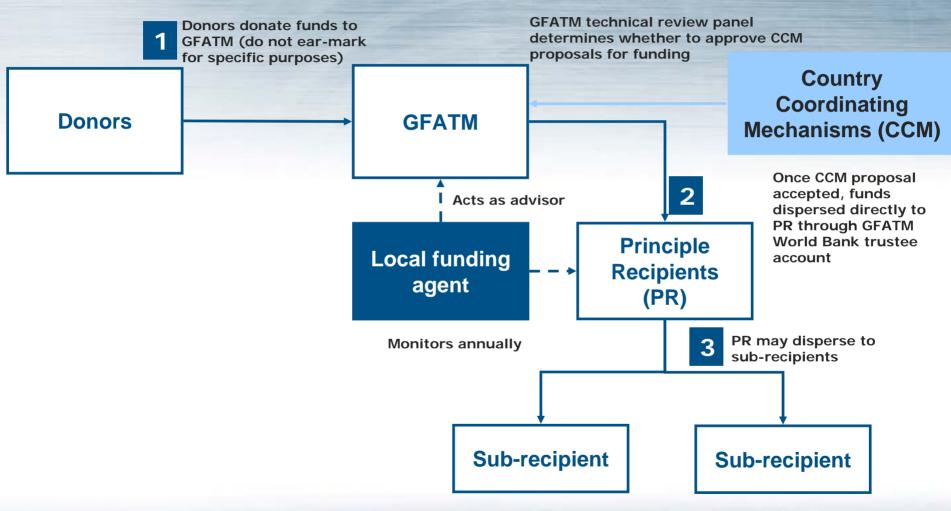
GFATM funds flow directly to the principle recipients (PR) in the country, who may disburse to sub-recipients



Source: Global Fund Web-site; Interviews



There are several entities involved in the Global Fund process





Country coordinating mechanisms (CCMs) are the parties responsible for securing funding from the GFATM

Country Coordinating Mechanism

- What does the CCM do?
- Prepares and submits proposals to GFATM
- Identifies principle recipients in proposal
- · Oversees implementation
- Requests continued funding for 3-5 years

Who is on the CCM?

- Representatives from both the public and private sectors including
 - Governments
 - Multilateral/bilateral agencies
 - NGos
 - Businesses
 - · Academic institutions
 - People living with the diseases



The process for a CCM to gain approval of funds from the GFATM involves 4 steps

GFATM puts out call for proposals

CCM prepares proposals

GFATM reviews proposals

Proposal granted or denied

- GFATM issues an open call for proposals
- Country coordinating mechanisms prepares proposal on behalf of their country
- First, GFATM
 secretariat
 reviews proposal
 to ensure that
 eligibility criteria
 are met
- Then, <u>Technical</u>
 <u>Review Panel</u>
 assesses
 technical merit of
 proposal

- Board decides whether or not to approve grant
- Internal appeal mechanism for grants that were initially rejected

The initial proposal submitted by the CCM does not allocate or provide a detailed procurement plan. It only provides high-level estimates include the needed budget and the patients to be treated.

After CCM proposal is approved, local funding agents (LFAs) monitor principle recipients before funds are disbursed

Local funding agent

- What does the LFA do?
- Advises GFATM secretariat before funds are initially disbursed to principle recipient
- Continues to monitor principle recipient on annual basis

Who are the LFA's?

- PriceWaterhouseCoopers
- KMPG
- Emerging Markets Group
- Swiss Tropical Institute
- UN Office for Project Services (UNOPS)
- Crown Agents
- The World Bank



The GFATM has established supply and procurement policies that each principle recipient must adhere to

- A key objective of Global Fund procurement policies "is to procure quality assured products at the lowest possible price and in accordance with national and international law" and ensure that "procurement is conducted in a transparent fashion"
- To achieve this the GFATM has in place a procurement and supply management plan (PSM) to serve as a guideline for principle recipients
 - The PSM:
 - Supports the procurement of quality assured medicines and other health products in sufficient quantities
 - · Reduces cost inefficiencies
 - · Ensures the reliability and security of the distribution system
 - Encourages appropriate use of health products
 - Continuously monitors and evaluate the procurement process



The principle recipient submits a detailed procurement and supply management plan to the LFA

PR submits PSM plan to LFA

 PR submits detailed procurement and supply management plan, in addition to other documentation

LFA conducts

- assessment
- LFA certifies financial management and administrative capacity of PR
- If gaps identified, PR has to revise and re-submit
- PR may receive technical assistance to help full capacity gaps

If positive, funds dispersed

3

 Once conditions set by LFA are met, grant agreement is finalized and funding is dispersed to PR

It is the responsibility of the local funding agent to review the procurement plan and send report to the Global Fund.



The procurement and supply management plan (PSM) includes several components

- Within the PSM, principle recipients must:
 - Indicate which entity or entities will implement relevant procurement and supply management activities
 - Describe how the PR will ensure adherence to each of the Global Fund's procurement policies
 - Include a list of key health products with their respective estimated quantities, cost, registration status and patent status
 - Include details about technical assistance requested
 - Encompass two years of implementation



Specific guidelines to ensure "high-quality" drugs vary for 1st and 2nd line medicines

For 1st line procurement, some guidelines are set . . .

- Drug must be "competitively priced" and meet quality standards
- Manufacturing sources must be:
 - · WHO pre-certified for TB supply
 - GMP certified
- Drugs must be approved by relevant regulatory authority
- No specific procurement mechanisms required

.. For 2nd line, recipients must go through the GLC

- For 2nd line medicines, guidelines are more stringent as principle recipients must go through the GLC for procurement
- GFATM prefers that applicants have already submitted or received approval by the GLC, but this is not required



The GFATM does allow flexibility in manufacturing sources, but is preparing to become more involved in quality control in the future

Category A and B

Principle recipients can purchase 1st line drugs from one of 2 categories:

Category A = WHO approved

Category B = approved by stringent regulatory body (EU EMEA or USA FDA)

If none or only 1 supplier is available from categories A and B, then principle recipients can purchase from Category C products.

Category C

- Category C = approved by relevant nation's regulatory body
- Countries are required to notify their local funding agent or GFATM fund portfolio Manager when purchasing Category C drugs
- Product will be subject to quality control testing which will be outsourced by the GFATM to identified partners
- Quality control agents are currently being finalized through a tender process

